

Programme Summary

# **Climate Action Implementation Programme**

**Africa,  
Latin America &  
Southeast Asia**

**C4O  
CITIES**



# 1.

## Programme Objective

Through the Urban Climate Action Programme supported by the UK government, C40 will work with 15 cities in Africa, Latin America, and Southeast Asia to deliver at least two priority high impact actions from their climate action plans (CAPs) and embed climate action plans into city governance, planning and decision-making structures, supporting continued monitoring and progressing of climate actions.

The programme will support the following cities:

**Africa:** Accra, Addis Ababa, Dar es Salaam, Johannesburg, Lagos, Nairobi, Tshwane

**Latin America:** Bogotá, Guadalajara, Medellín, Mexico City, Lima

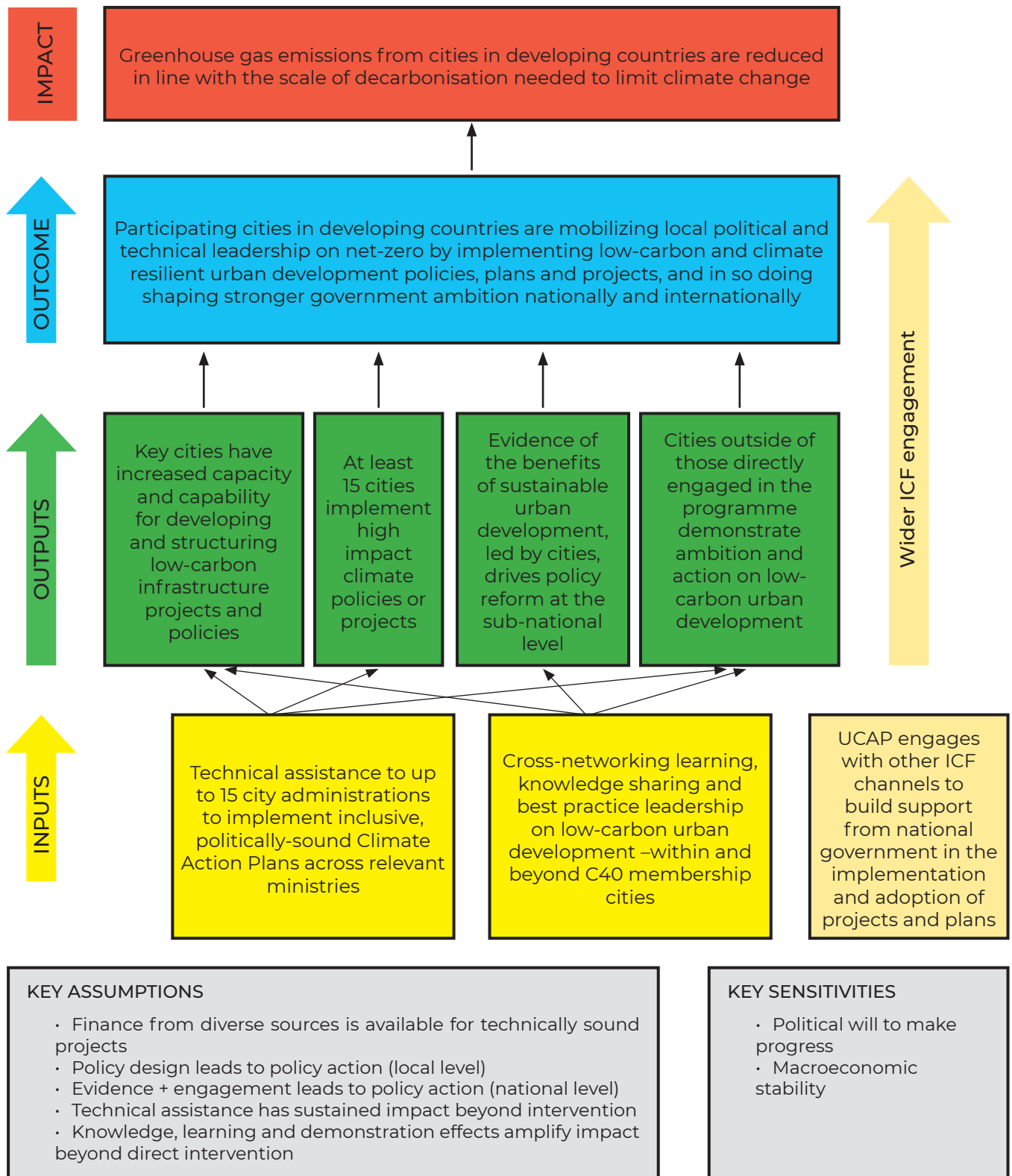
**Southeast Asia:** Jakarta, Kuala Lumpur, Quezon City



Cities include high emitters of greenhouse gases (GHG) in middle-income countries and those in low-income countries. They were selected by the UK Department of Business, Energy and Industrial Strategy (BEIS) and UK Foreign, Commonwealth and Development Office (FCDO) based on input and steer provided by C40.

## 2.

### Theory of Change (under development)



### 3.

## Delivery Resources

IMPLEMENT HIGH-IMPACT/ SUBSTANTIAL CLIMATE ACTION PLAN ACTIONS	STRENGTHEN CAPABILITY/EMBED CLIMATE ACTION PLANS ACROSS CITY ADMINISTRATION
C40 staff: based in each region covered by the programme – Africa, Latin America and Southeast Asia – except where noted	
Regional Director: responsible for overall programme delivery in their region and lead on mayoral engagement	
Head of Implementation: overseeing programme across cities in their region and managing regional staff	
City Advisers: based in each of the cities, facilitating engagement across relevant government departments and overall city engagement in the programme	
Sector Programme Manager: managing action delivery component, including relevant staff and consultants, across a group of programme cities	Global programme experts: bringing global best practice expertise in GHG inventories, modelling, project impact and benefits analysis, finance, etc. working across programme regions and based in various C40 offices
Technical Advisers: regional/local sector expert in relevant sector policy area working across cities in the same region	
Inclusive climate action, communications, campaigns and/or stakeholder engagement staff: working across cities in a region or country to support inclusive design, engagement and public support for ambitious action	
Global programme experts: bringing global best practice expertise in relevant sectors like energy, transport, waste; modelling, equity and benefits tools and methods, finance, etc. working across programme regions and based in various C40 offices	
External partners/suppliers: predominantly locally/regionally based	
Expert consultants: to provide deeper/targeted support for individual cities e.g. on municipal policy development, technical requirements, business models, etc.	Expert consultants: to provide deeper/targeted support for individual cities e.g. on finance options assessment, action development, MER, etc.

NB: Cost and staffing model/approach may vary by country or region.

## 4.

### Delivery Strategies

#### a. Implement High-Impact/Substantial Climate Action Plan (CAP) Actions



**Engaging mayors to maintain political momentum** for CAP delivery and ensure commitment to deliver at least 2 ambitious “high-impact” actions from CAPs; secure political action and ambition to strengthen climate governance and allocate additional resources to deliver climate action



**Engaging mayors and city officials to identify priority actions** from CAP with the highest potential GHG impacts and social, economic and health benefits that will be supported by programme



**Conducting detailed landscape analysis, needs assessment and delivery pathway for targeted priority actions in each city** to inform policy development and delivery strategy, including identifying relevant enablers, barriers and partners to support delivery



**Mapping potential for coordinated support** across a group of UKAID CAI cities in the same country or region advancing a similar action; defining detailed support programmes in accordance with budget



**Collaborating with C40 Cities Finance Facility team in relevant cities and sectors and other financial institutions** to ensure supportive policy implementation to advance targeted investment projects and define coordinated strategy



**Compiling and sharing the evidence base for action** relevant to each city/sector/policy through best practice examples and research



**Establish business case for action** through modelling, feasibility assessments, assessing and communicating the costs and benefits (e.g. job creation, air quality, health, etc.) and impact (e.g. GHG emissions and climate risks) of the proposed action through staff, experts and peer sharing to facilitate action design and delivery in each city



**Providing action design and delivery support** through programme staff, consultants and peer sharing tailored to each city's context and needs while leveraging opportunities for peer learning and shared support for a group of cities



**Developing communications and/or campaign strategy** to build support for action implementation and overcome opposition, tailored to each city's context and needs, while leveraging opportunities for peer learning and shared support for a group of cities



**Defining and implementing strategies to engage businesses, investors, national government, etc. and other stakeholders** critical for action implementation and/or that provide important opportunities for scaled impact



**Knowledge material production, dissemination and convenings/workshops to facilitate learning** within city, amongst C40 programme cities, and with non-C40 cities on climate action planning, climate governance and action implementation

## b. Strengthen Capability/Embed CAP Actions Across City Administration



**Engaging mayors to maintain political momentum** for CAP delivery and ensure commitment to deliver at least 2 ambitious “high-impact” actions from CAPs; secure political action and ambition to strengthen climate governance and allocate additional resources to deliver climate action



**Engaging mayors and city officials to identify key priorities and opportunities** for building capacity to implement prioritised climate actions and embed these across city administration



**In each city identifying opportunities to integrate the CAP and priority actions** across city's institutions and into planning and decision systems including city ordinances, urban and other development plans, budget and investment strategies, and national policy and legislation processes where possible, outlining strategy for integration



**Supporting cross-institutional coordination and experience sharing** on climate action implementation through city advisers, experts and peer sharing to build capacity for advancing CAP delivery in each city



**Enabling CAP implementation planning and finance support in each city** to identify, conceptualise, scope, cost, and assess co-benefits of actions and develop finance strategies for implementation through staff and experts, including through the Cities Finance Facility where relevant



**Supporting each city to develop and operate more robust monitoring and reporting systems** for CAPs including through capacity building



**Supporting cities to update and strengthen GPC GHG emissions inventories and risk assessments and building internal capacity** for upcoming cycles while providing quality review and assurance as part of C40 Leadership Standards requirements



**Creating tools and mechanisms to enable information sharing amongst cities** on climate action implementation with the participation of the private sector and different groups of the civil society



**Working closely with cities communications teams** to build and maintain momentum and interest in climate action communications



**Defining and implementing strategies to engage businesses, investors, national government, etc. and other stakeholders** critical for action implementation and/or that provide important opportunities for scaled impact

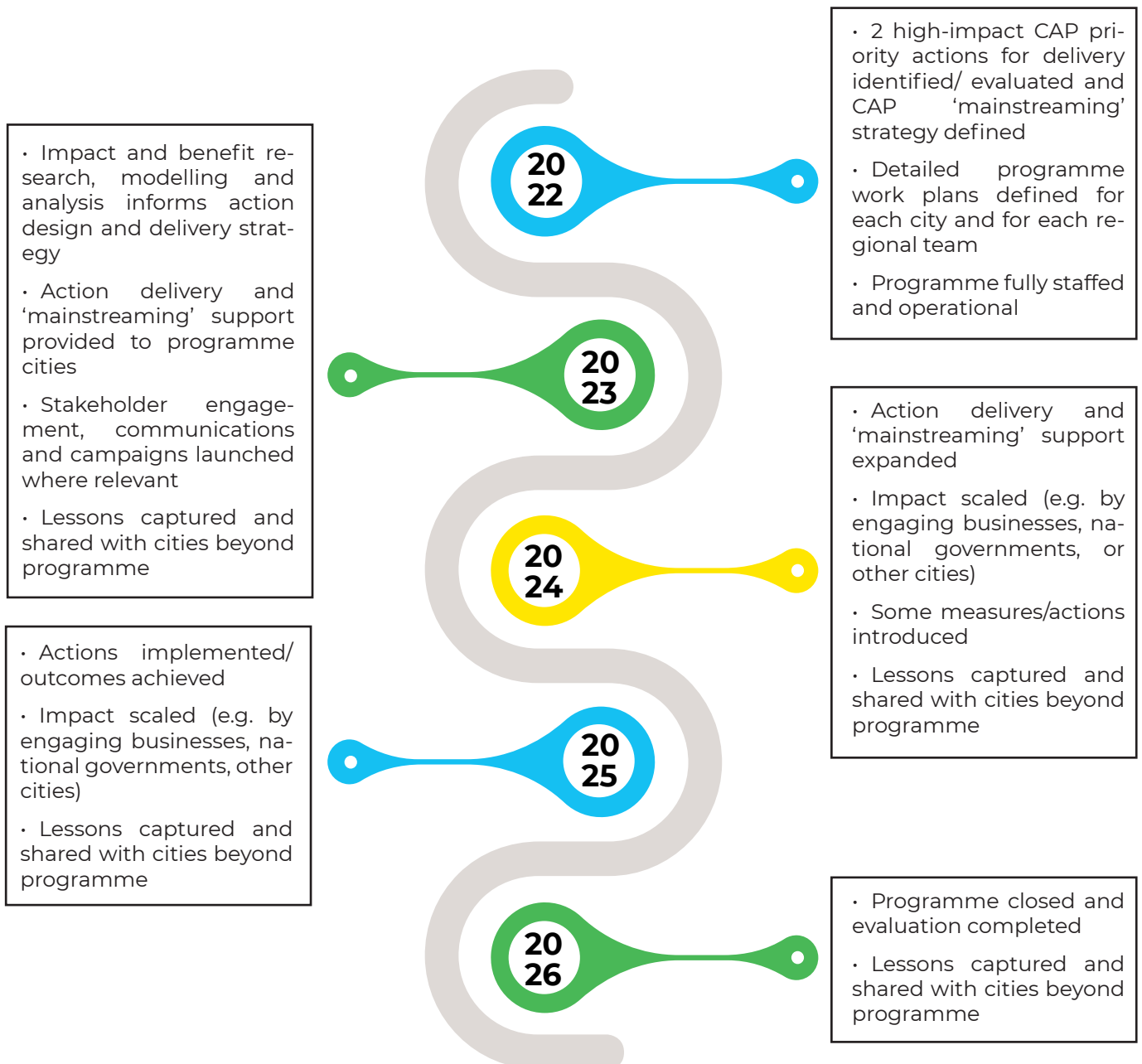


**Knowledge material production, dissemination and convenings/workshops to facilitate learning** within city, amongst C40 programme cities, and with non-C40 cities on climate action planning, climate governance and action implementation

## 5.

### Indicative Milestones and Deliverables

#### Milestones overview



## 6.

### Indicative Results

#### a. Implement High-Impact/Substantial Cap Actions

**Delivery of at least 2 high-priority climate actions\* per city**, such as:



##### Energy/Buildings sector

- policies and actions to (i) support massive expansion of distributed renewables; (ii) deliver net zero carbon municipal buildings; or (iii) decarbonise energy use in existing buildings
- procurement or other actions to facilitate the addition of large-scale (off-site) renewables capacity to local grids
- energy codes/standards and compliance systems on a pathway to achieving net zero carbon new buildings



##### Transport sector

- expand cycling and/or reallocate road space from cars to active and sustainable modes of transportation on a permanent basis
- implement measures to improve speed, reliability and accessibility of on street transit (buses, informal transit, streetcars, etc. or advancing equivalent rail improvements
- measures to expand transport electrification (e.g. in freight, waste, buses and/or vehicles)



##### Waste sector

- approach universal waste collection and reduce waste leakage by ensuring access to waste collection services to all citizens and businesses
- provide access to segregated collection services for the majority of residential and business users in the city
- develop treatment capacity for organic waste

#### b. Strengthen Capability/Embed Caps Across City Administration



- Strengthened staff and systems capability for climate-smart urban planning and implementation
- Completion of the latest GHG emissions inventory cycle, compliant with international standards



- High quality climate evidence is routinely informing city policies, plans and budgets, including through appropriate city-led climate monitoring and evaluation systems

\* Based on a review of cities' climate action plan priority actions, emissions sources, potential for co-benefits and mayoral priorities as outlined in regional strategies, programme delivery in Africa is likely to focus on energy/buildings and waste; in Latin America on energy/buildings and transport; and in Southeast Asia on energy/buildings. However, to meet programme targets cities may also deliver actions in sectors outside these collective priority identified by cities across the region.







