

# C40 Cities Annual Report 2025

C40  
CITIES





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Front cover illustration by [Njung'e Wanjiru](#)







Co-Chairs of C40: Yvonne Aki-Sawyerr, Mayor of Freetown and Sadiq Khan, Mayor of London © C40

# I. Forewords

## From the Co-Chairs of C40 Cities

As we write this, the terrifying consequences of the climate emergency are clearer than ever. In London, an unprecedented series of summer heatwaves – linked to thousands of deaths across the UK – has led to deepening drought. While across the world, we've seen similar extremes in recent months: disastrous wildfires in France, Spain and Greece, catastrophic storms in Chile, deadly floods in West Africa, and record-breaking heat in Japan and North Africa – where temperatures have reached as high as 49 degrees.

All the indicators for the world's climate are flashing red. But, as we seek to show in this report, there's hope. Because 2025 also marked a historic milestone: the 20th anniversary of C40. Over the last twenty years, C40 cities have met global inaction with bold local leadership and proven that our cities can step up and play a vital role in tackling the climate emergency.

City leaders have implemented almost 1,600 policies in the last decade – from reducing waste and decarbonising buildings to implementing clean air zones. This has meant 73 per cent of C40 cities for which we have data have peaked their emissions and are now on a downward trajectory. This collective action has also helped to spark a green jobs revolution that has already supported the creation of more than 21 million jobs.

In London, we've been determined to put our city at the forefront of the climate movement. We've planted more than 640,000 trees, rolled out more zero emission buses than any other city in Western Europe and expanded our cycle lanes fivefold, meaning they now stretch further than our entire Underground Tube network. In 2025, we also celebrated a defining moment for public health, as toxic nitrogen dioxide levels met legal limits almost two hundred years earlier than predicted, thanks to the expansion of our Ultra Low Emission Zone (ULEZ) – the largest urban clean air zone anywhere in the world. Now, we're bringing that same ambition to our green and blue spaces, launching the Green Roots Fund to empower local communities to restore urban habitats, revive waterways and build a city that's more resilient in the face of the climate emergency, as we strive to build a better, fairer and greener London for everyone.

In Freetown, we continue to champion a transition that's not only green but just. Freetown is a regional hub for climate

innovation, knowledge exchange and youth-focused urban resilience. We are proud to have launched the Freetown Heat Action Plan, as the city's roadmap to becoming heat resilient. We have installed shade and cooling infrastructure, reducing surface temperatures by up to 7°C in busy markets and introduced the Freetown Heat Pavilion, a first-of-its-kind public cooling model which has since been replicated by Paynesville City, Liberia. From protecting residents living in informal settlements through increased canopy cover, to overseeing the expansion of safe rainwater harvesting, our focus remains firmly on the communities most vulnerable to the impacts of climate breakdown. We have supported youth-led innovation via the Youth Climate Action Fund, awarding microgrants to 18 youth groups in 2025, building on the nine groups supported in 2024

But the true strength of C40 lies not just in what our cities can achieve individually but also in what we can achieve together.

The 2025 C40 World Mayors Summit in Rio de Janeiro sent a defiant message – once again showing that while national governments dither and delay, it's local leaders who get on and deliver. In the context of stalling global negotiations at COP30, mayors came together, not to make distant promises but to commit real resources to specific projects – from upgrading 170 schools in Barcelona with solar panels and advanced aerothermal systems, to expanding Bogotá's electric bus fleet so that the city can cut a further 100,000 tonnes of CO<sub>2</sub> each year.

Throughout 2025, the resolve of our network never wavered. In fact, it grew, and we were proud to welcome Fortaleza and Casablanca as new members, further strengthening the leadership of the Global South at C40.

As we look ahead to 2026, our mission is clearer than ever: to deepen our partnerships, accelerate our action and maximise our impact. Together, we'll keep showing the world what's possible, continue to prove that cities are the primary source of global climate hope, and lead the way to a green, just and sustainable future for everyone.

**Yvonne Aki-Sawyerr OBE**  
Mayor of Freetown

**Sir Sadiq Khan**  
Mayor of London



## From the Executive Director of C40 Cities

The year 2025 saw city climate action lead with a narrative of hope in the midst of a tough geopolitical situation. During a year in which CO<sub>2</sub> emissions from fossil fuels reached an all-time high, COP30 defended multi-lateralism but didn't quite reach the bar of shifting COPs from negotiation to action, while climate ambition among some of the world's key players declined. Yet, for C40, it was also a year that offered much to celebrate and build on.

C40's 20th anniversary served as a moment to take stock. Our data revealed the results from two decades worth of mayors committing to, and delivering on, science-based climate action. C40 cities have broken away from the "business as usual" path. Over the last four years, emissions per capita in C40 cities have dropped by 3.5%, even as global emissions rise (by 2% during that same time)<sup>2</sup>. Our model of global teamwork proves that when cities collaborate, they don't just set goals—they deliver results.

This collective achievement is the outcome of consistent science-based, people-centred policymaking from each and every C40 city. Recent highlights of these were on display at the 2025 C40 World Mayors Summit that took place ahead of COP30, hosted in Rio de Janeiro. Member cities contributed an example of their climate efforts to C40's 20th anniversary publication, generating an inspiring record of diverse and pioneering climate action. From Shenzhen's trailblazing "super-charging" city, to Los Angeles phasing out oil and gas drilling, to Mexico City's rainwater harvesting, the evidence shows that it's cities who bring concrete action to the table.

Perhaps the initiative of which I was most proud was the Yearly Offer of Action, launched at our World Mayors Summit, in which instead of making promises for what will be achieved in decades to come, mayors set out the Paris Agreement-aligned climate actions that they will take in 2026. We need this action from the whole climate movement if we are going to move from a focus on endless negotiations between national governments, to coalitions of the willing to accelerate the green transition. The result is a compelling vision of greener and more liveable cities, featuring London's commitment to clean and healthy rivers, Freetown's plan to protect people in informal settlements with increased shade, Mumbai's initiative to clean the air, and Tokyo's floating windfarm, among many others.

C40 achieves its impact in cities thanks to the exceptional support of our funders and partners - a commitment we felt particularly strongly at the C40 World Mayors Summit. In an evolving geopolitical context, we are grateful for our longstanding and new partnerships alike.

As we look toward the future, we know the complexity of climate breakdown increasingly requires agility. Providing flexible support to our core activities empowers C40 to pivot in real-time, scale proven solutions and maintain the institutional stability needed for systemic change. We invite our partners to champion a trust-based approach, ensuring that C40's mayors can respond to the most urgent urban challenges with speed and innovation.

<sup>2</sup> Figures based on city inventories and data from Oxford Economics and Our World in Data.

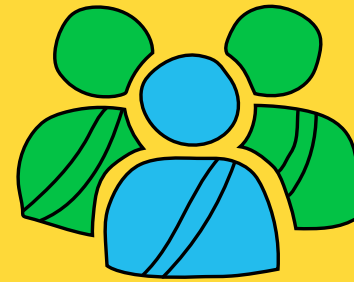


Mark Watts, Executive Director of C40 © C40



## II. Who we are

**C40** is a global network of mayors of the world's leading cities that are confronting the climate crisis through equitable, just and inclusive city-level climate action. Founded in 2005 by 18 pioneering cities, C40 now leads global progress on climate.



**97 member cities<sup>3</sup>**

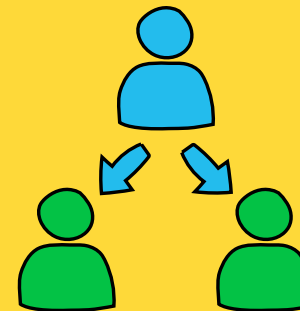


In **49 countries** across **7 C40 regions**



Quito

Representing approximately **23% of global GDP<sup>4</sup>**



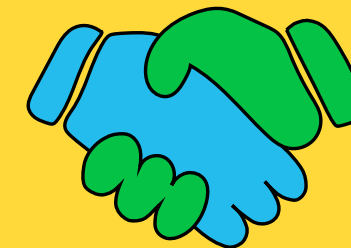
Representing approximately **920 million people** living and working in the wider city<sup>5</sup>



Los Angeles



Fuzhou



C40 cities participated in almost **almost 1,000 interactions** (such as webinars and workshops) organised by C40 in 2025

<sup>3</sup> Member city data is accurate as at 31 December 2025.

<sup>4</sup> Figures based on latest available data as at 31 December 2025. GDP sources: Oxford Economics and The World Bank.

<sup>5</sup> Figures based on latest available data as at 31 December 2025. Population source: Oxford Economics.



Cities are demonstrating that bold action can halt climate breakdown, while creating healthier places to live, good green jobs, and societies where everyone has equal opportunity. C40 is galvanising this action

through three missions for the 2025-2030 period to achieve results in an ever-evolving geopolitical and economic landscape.

C40 missions

MISSION 1

Help the world to halt climate breakdown by halving fossil fuels use by 2030.

MISSION 2

Increase resilience so cities and people are protected as they face the impacts of climate breakdown.

MISSION 3

Ensure a transition to a clean, green world that is fair, inclusive and addresses the impacts and injustices of climate breakdown.

Our ambition places us at the leading edge of climate policy and delivery. Nearly all C40 cities now have a climate action plan compatible with the highest ambition of the Paris Agreement. Around three in every four C40 cities for which we have data have decreased their per capita emissions faster than their respective national governments.

As urban leaders and decision-makers, C40 mayors are on the frontlines of the climate crisis. We support them to enact science-based climate action plans and build city-level public support, and mobilise their voice nationally, regionally and globally. In doing this, we showcase their actions to inspire the world to rapidly end dependence on fossil fuels, increase climate resilience and ensure a transition that is fair and inclusive.

While national governments and global institutions struggle with the challenges of implementing climate action, C40 continues to champion courageous decision-making by our mayors - as well as the work of other cities and forms of subnational government.

By pioneering a unique model of collaboration, C40 cities have fundamentally shaped global climate action as we know it, driven by multilateral partnerships with stakeholders such as national governments, corporations, unions, non-profits and residents. Together, we are as committed as ever to delivering bold, inclusive climate action for both people and the planet.



The C40 Steering Committee at C40 World Mayors Summit 2025 © Bloomberg Philanthropies

| C40 delivers its missions through five major programmatic areas |                                     |  |
|-----------------------------------------------------------------|-------------------------------------|--|
| 1                                                               | Delivery of high-impact actions     |  |
| 2                                                               | Mainstreaming and climate budgeting |  |
| 3                                                               | Building public support             |  |
| 4                                                               | Partnerships                        |  |
| 5                                                               | Climate finance                     |  |



C40’s direction is informed by our elected [Co-Chairs](#), the Mayor of London, Sadiq Khan and the Mayor of Freetown, Yvonne Aki-Sawyerr, who play a key role in raising the bar on climate ambition around the world and advocating for the role of cities in addressing the climate crisis.

C40 hosts the parts of the [Global Covenant of Mayors for Climate & Energy](#) (GCoM) which are funded by Bloomberg Philanthropies. C40 and GCoM work together on aligned programmes and areas of activity with regional city networks and other partners around the globe to support thousands of cities worldwide of all shapes and sizes.

What it means to be a C40 member

C40 membership is earned by cities taking action, not paying fees. Every member city commits to the [C40 Leadership Standards](#). These performance-based requirements ensure that city ambition translates into action and progress stays on track across the whole network.

Our membership requirements focus on implementing member cities’ climate action plans and ensuring climate action is mainstreamed across local government departments and agencies through concrete action. By delivering these goals, C40 mayors can demonstrate, individually and collectively, that they are credible leading climate advocates on the local, national and international stages.

Cities are supported through more than 60 technical assistance programmes on sectoral policy delivery, equity and inclusion and climate finance, which operate across the globe. We also engage with over 2,000 city officials through peer-to-peer sharing networks, exchanging expert knowledge and best practice.

By offering a breadth of support to our members, including through sectoral and thematic networks, C40 helps them move faster and go further on climate. Cities are able to access free expert advice on what works, while also receiving support to drive action forward through:

- sector programmes that turn ambition into results
- accelerators that speed innovation and delivery
- research that powers evidence-based action
- finance pathways that unlock the resources to act

**C40’s programmes and activities** enable groups of cities, either within one country or region or across multiple regions, to implement high-impact policies and projects which are tailored for the regional, country and city contexts. These programmes offer mayoral engagement, technical support and policy advice, peer-to-peer engagement and capacity building.

**Our regional delivery structure** enables C40 to leverage relationships between peer cities and partners, both regionally and globally, to deliver more effectively and efficiently as well as to be more responsive to local context, priorities and needs. The Vice Chairs on our Steering Committee also support regional engagement through their leadership and amplification of regional mayoral voices.

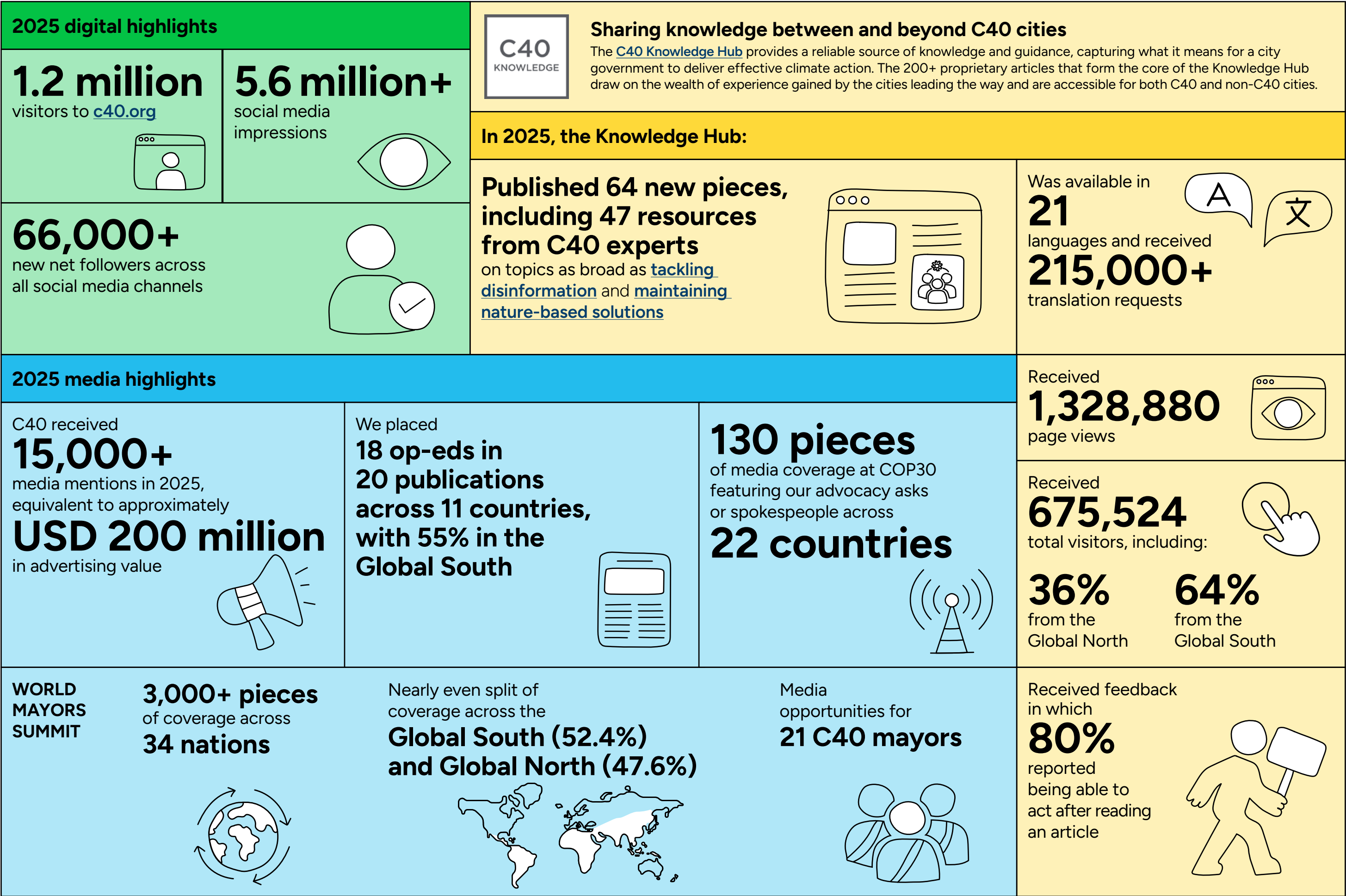
**Our [networks, resources and forums](#)** help mayors redesign city systems. Through peer-to-peer collaboration, city teams share expertise, test solutions and deliver proven results faster.



Milan

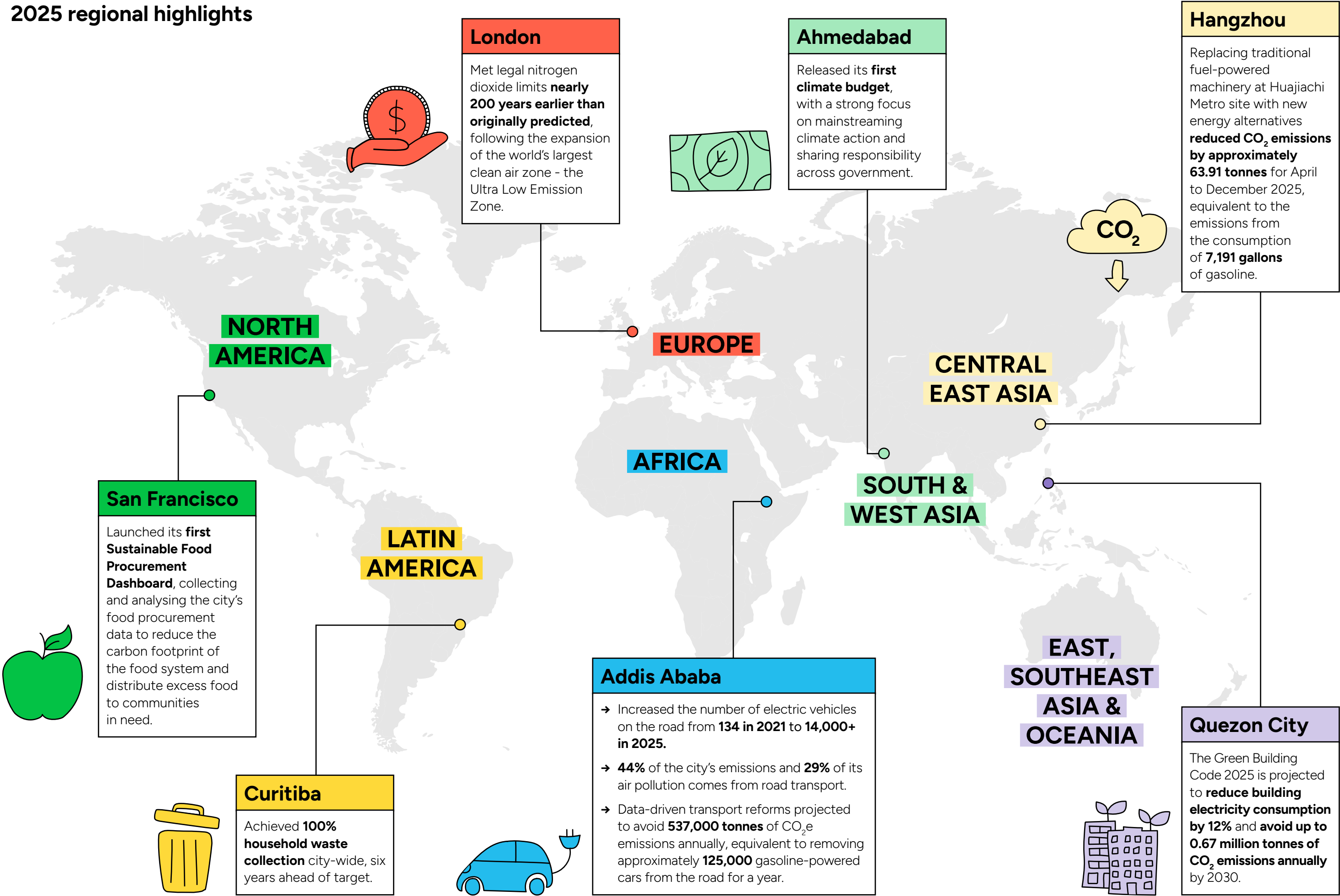


Amplifying city-led action





2025 regional highlights





# III. What we did in 2025

## 1. A proven track record of urban high-impact climate action

C40 cities have shown a just and fair transition to a low carbon world is possible when cities collaborate, mayors learn from one another, and are able to take the best ideas and apply them in their cities.

C40’s activities support its cities in advancing and implementing the most impactful climate actions at the policy level, in line with their climate action plan commitments and targets.

**eThekwini**, home to one of the busiest ports in Africa, along with the Transnet Port Authority who

operate the Port of **Durban**, explored decarbonisation activities and built a comprehensive plan to decarbonise the port. The Transnet Port Authority is exploring further project preparation support with the African Development Bank to work on port electrification.

**Shenzhen** has launched a series of initiatives to accelerate the green and smart transition of its ports. By 2025, Yantian Port had built seven intelligent shore power systems achieving 100% shore power coverage for vessels when berthed. Mawan Smart Port is fully covered by 5G base stations and equipped with automated gantry cranes and autonomous container trucks for refinement processes. Shenzhen has established green methanol bunkering capacity, marking the milestone with the maiden fueling of China’s first domestically built dual-fuel methanol bunkering vessel.

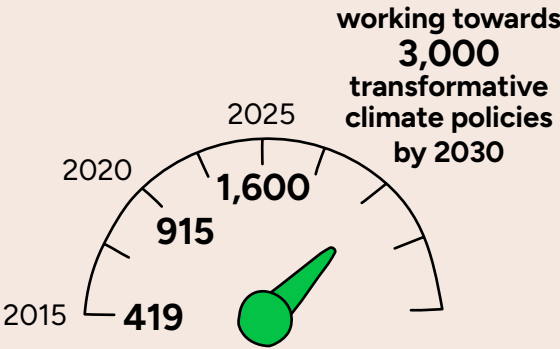


Shenzhen Port

<sup>6</sup> Figure based on latest available data as at 31 December 2025. PM<sub>2.5</sub> source: SatPM.  
<sup>7</sup> Figure based on latest available data as at February 28 2026. GHG emissions source: City inventories. Population source: Oxford Economics and city inventories.

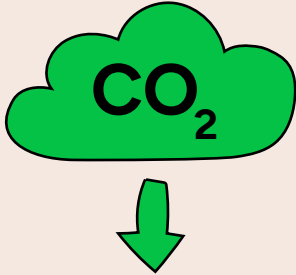
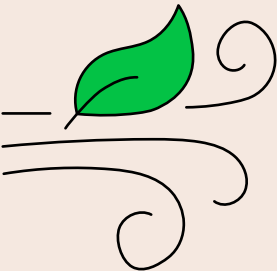
## 2025 achievements

C40 cities have delivered almost **1,600 transformative climate policies** across waste, buildings, transport, energy and resilience, a figure that has tripled over the last decade



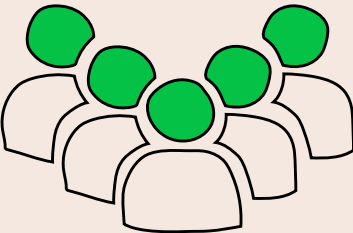
There are nearly **21 million green jobs in 81 C40 cities**, supporting the transition to a green economy and working towards **50 million green jobs by 2030**

Air quality has improved for approximately **125 million people**, between 2017 and 2024, as **PM<sub>2.5</sub> concentrations fell by 9% across C40 cities<sup>6</sup>**



The average per **capita emissions fell 9.3%** across C40 cities (2015-2025)<sup>7</sup>

**46 million people** are benefiting from **30+ C40-backed adaptation programmes**





To help fast-track progress and fully utilise solar energy, C40 supported **Nashik** (a non-C40 city) and **Bengaluru** to develop roadmaps for rooftop solar deployment. For Nashik, the roadmap can potentially help the city rapidly achieve its energy target to generate 36% from solar. Bengaluru's roadmap will help it meet the energy needs of its public buildings through 50% renewable sources, such as rooftop solar, by 2035, as set out in its Climate Action Plan.

## Nairobi

In 2025, to improve air quality in the city, Nairobi:

1. Launched a city-owned air quality monitoring network, by deploying 50 sensors to deliver real-time data to identify pollution hotspots to shape new regulations and drive action to protect public health
2. Published the new Nairobi City County Air Quality Action Plan (2025 - 2029)
3. Launched Kenya's first city-owned air quality data management system and public portal, which provides access to hyper-local data from sensors across the city for all to access. By providing transparent data on air pollution levels where people live and work, this portal will encourage innovative solutions and foster community engagement.



Nairobi

## EAST, SOUTHEAST ASIA & OCEANIA

**200+**  
**high-impact**  
**actions**  
implemented to date



**Jakarta** launched its Net Zero Carbon Buildings Roadmap that sets out the city's key strategies, targets and milestones for decarbonising new, existing and municipal buildings to achieve net zero emissions by 2050. To tackle emissions from buildings, which currently account for 60% of emissions, the roadmap includes a number of policy updates, such as the green building regulation for energy and water efficiency, and sets out finance strategies and capacity building plans.

**Amravati** (a non-C40 city) is one of four cities in the State of Maharashtra to be supported by the [C40 Building Decarbonisation Networks](#) to implement building decarbonisation roadmaps. The city became a pioneer in developing cool roof bylaws to support thermal comfort, climate resilience and energy efficiency. The bylaws make cool roof infrastructure mandatory for all new government, public, commercial and large residential buildings, and offers tax rebate incentives for eligible existing buildings to retrofit on a voluntary basis. Modelling illustrates that if all of Amravati's buildings adopted cool roof solutions then this could reduce building electricity demand for cooling by 23%. The policy also offers other Indian cities a model to replicate.

**Seattle** has developed a [food procurement guide](#) for city agencies and partners to implement sustainable, equitable and healthy food purchasing. After extensive community engagement, the guidance includes targets to increase plant-based meal offerings, reduce the emissions footprint of food purchased, improve health and racial equity, and support fair labour practices and the local economy.



As a signatory to the [C40 Good Food Cities Accelerator](#), **New York City** is committed to aligning its public food procurement with the Planetary Health Diet by reducing animal products and increasing plant-based products. Under the NYC Health + Hospitals' plant-based meals programme, where plant-based options were the default option for patients across all hospitals, 2 million plant-based meals were served to patients in three years. In addition to the considerable health benefits for patients, the plant-based meal programme led

to a reduction in carbon emissions of 36% and a cost savings of 59 cents per meal. Building on this momentum, New York City has adopted a new messaging strategy around climate-friendly meals for schools. Inspired by Washington, D.C.'s successful non-branded approach, the city replaced its "Plant-Powered Fridays" with a rotating plant-forward day in 2025. By removing explicit labels and integrating these meals into standard menus, New York City aims to normalise climate-friendly eating for students and staff.



## Mexico City

launched a zero-emission transportation system comprising a new bus corridor project that will include a fleet of electric buses and bicycle lanes, **the longest confined metropolitan corridor in the country at 83 km.**

## Bogotá



Advancing sustainable and equitable mobility



**20km+** safer pedestrian routes connect public transport stations for a city where walking accounts for **36%** of daily trips



**1,400+** electric buses

## Lima

designed its planned new bike lane network using an inclusive cycling tool that centers women, students and older adults, and combats traffic congestion and air pollution. The strategy is designed to attract 1.8 million new cyclists which would help prevent approximately 1,300 premature deaths by 2040. Lima has secured funding to start construction in 2026.

## NORTH AMERICA

**390+** high-impact actions implemented to date



**Seattle** is building a cleaner transport system. The city passed local legislation to introduce a commercial cargo bike program, which encourages the movement of goods from larger, more polluting trucks to smaller electric vehicles, and is the first of its kind in the US outside of New York City. And, Seattle is running a pilot to limit vehicle access to the iconic Pike Place Market to prioritise pedestrian safety and create a world-class public space linked with the newly opened waterfront.

In **Lagos**, organic waste makes up 43% of the 13,000 tonnes of municipal solid waste generated every day, contributing to significant methane emissions. Via the [C40 Sustainable Waste Systems Network](#), Lagos is learning about waste diversion from other cities and has developed a biogas facility. The city is looking to expand this pilot across all city markets, which will divert 300 tonnes of organic waste a day.

**Ahmedabad** is creating a dedicated meat-waste processing system, a previously unaddressed source of waste within the city. The city has mapped 583 meat-waste generators across all seven zones, designed daily collections using three refrigerated trucks and selected a process treatment pathway. This enables organic waste diversion and landfill methane reduction while also producing saleable

outputs such as pet food, animal feed ingredients and tallow. Implementation is planned via a public-private partnership model which includes a private operator running collection and processing while potentially paying royalties to the city, reducing municipal costs, landfill pressure and odours.

**Quito** navigated a landslide-induced water crisis by successfully deploying alternative supplies to 5,500 residents. This rapid response was enabled by technical assistance and simulations that equipped local committees with humanitarian standards. By institutionalising these skills, C40 helped transform Quito's emergency management into a permanent, community-led framework. This collaboration ensures long-term water resilience, creating a scalable model for cities facing increasing climate-driven disruptions.

By deploying "Heat Ambassadors" across several neighbourhoods, **Washington, D.C.** provided critical health support to vulnerable residents during extreme heat. This pilot operationalised the updated District's Heat Ready Plan through peer-learning from **Phoenix** and **New York City**. The city established a permanent social infrastructure for climate emergencies, ensuring long-term protection for elderly and black residents while creating a scalable template for city-wide heat equity.

**Miami** is addressing dangerous indoor temperatures in historically underinvested neighborhoods through a C40 co-funded pilot. By deploying 156 heat sensors and GIS mapping, the city is building a permanent database to protect low-income and immigrant renters. This transforms Miami's 2024 Forever Climate Ready Plan into measurable action, creating a long-term framework for data-driven interventions that ensure indoor thermal safety and climate equity for the city's most vulnerable residents.



**CENTRAL EAST ASIA**

**PM<sub>2.5</sub> levels have decreased by 28% since 2017**



**Qingdao** is promoting the concept of zero carbon emissions in urban construction. In 2025, as a **C40 Green and Thriving Neighbourhoods** global pilot project, Qingdao Sino-German Ecopark completed assessments against the Testing and Evaluation Standard for a Zero Carbon Community. During the assessment, the project revised its official construction plan and almost doubled its rooftop PV installation rate.



Qingdao

In **Medellín**, in the northern district's lower income, informal neighbourhoods, residents are at higher risk from landslides and flooding. The city is addressing these problems using nature-based solutions, **transforming a 70,000m<sup>2</sup>** site into an accessible green community space for the 900,000 people. This will improve rainwater drainage and air quality, and reduce the risk from flooding and extreme heat. Construction began in 2025 and will be completed in 2027, generating more than 600 jobs.

**LATIN AMERICA**

**Green jobs accounted for almost 15% of all jobs in 2025**



Through the Greener Schools programme, **London** invested over GBP 3 million in energy-efficiency measures across over 40 schools, 20 of which have completed installations in 2025. Participating schools are expected to save an average of more than GBP 13,000 a year on their energy bills, while reducing carbon emissions. These savings can be reinvested in teaching and learning.

**EUROPE**

**400+ high-impact actions implemented to date**



Sydney

## 2. Mainstreaming climate action into policy and budgets

**C40 is helping cities accelerate climate action by integrating climate into budgeting and governance systems. For those prepared to take on new ideas, this facilitates bold action on ideas that might be seen as different or even controversial at first, but once proven, become mainstream.**

**Sydney** published its comprehensive 2025-2030 environmental strategy, shaped by deep community feedback and stakeholder engagement. The city re-committed to its ambitious net zero 2035 target, supported by an interim 2030 goal of a 70% emissions reduction from 2006 levels. Sydney is actively shifting the discourse on fossil fuel phase out through political advocacy, decisive targets for gas phase out and operational decarbonisation.

Mayor Muñoz of **Quito** designated 2025 the "Year of Climate," mandating the delivery of a strengthened climate action plan within just 90 days. Guided by the **C40 Climate Transition Framework**, this strategic roadmap was successfully launched in September 2025 during a regional climate action strategy workshop for all Latin American C40 cities. Quito is emerging as a global leader in urban consumption by implementing transformative actions in food and construction sectors that inspire cities worldwide.



C40 has developed and updated new guidance materials to support cities to achieve their goals. This includes the [Climate Budgeting Framework](#) that establishes the principles and criteria of a robust climate budgeting system, the [Step-by-Step Guide](#) that offers practical guidance, and two [online learning courses](#) that bring together these two resources through interactive and engaging modules and real city case studies for all city officials.

**Oslo** is now in its 10th year of climate budgeting, with a pioneering approach that provides learning and guidance for other cities to follow. To reach this momentous achievement, the city's climate budget has expanded from a sole focus on emissions reduction to now incorporating all five of the city's strategic goals, including to focus implementation on adaptation and consumption-based emissions measures.

In 2025, early-adopting cities released improved climate budgets, reinforcing a continuing progressive trend. This included **London's** third and **New York City's**, **Mumbai's** and **Montréal's** second publications. In their latest climate budgets, all cities are expanding to new priority areas and incorporating mitigation, adaptation and equity priorities.

In 2025, we also saw some great advances in cities implementing climate budgeting for the first time. This included pilot climate budgets from **Rio de Janeiro** and **São Paulo**, where both cities are putting into place key governance structures to align climate budgeting within their strategic multi-year plans. **Rio de Janeiro** is phasing in climate budgeting by starting with emissions from city operations in the first year, before expanding to city-wide emissions and then towards adaptation measures. **São Paulo** began by focusing on city-wide emissions and has made significant steps in gaining a mayoral mandate and setting up a team in the Planning Department to conduct the work and deliver the city's objectives.

There is a growing commitment from cities across the C40 network to adopt climate budgeting, including from **Chennai** and **Tshwane**, the latter announced at the World Mayors Summit in Rio de Janeiro. Further commitments came from cities within their newly updated climate action plans. These include **Stockholm**, **Paris** and **Quito**, demonstrating a strong

connection between the goals and targets within their climate action plans, and the use of climate budgeting to accelerate implementation.

**Chennai** has increased the climate resilience of its metropolitan area by making it a statutory requirement to enforce climate actions embedded in its upcoming Third Master Plan. In addition, the Directorate of Town and Country Planning of Tamil Nadu revised its Town and Country Planning Act to add climate centric planning into the legislature. This gives urban planners the necessary tools they need to incorporate climate resilience into their planning processes.



**Cities are working towards systematic integration of climate commitments into city processes to institutionalise delivery of mitigation targets and resilience goals.**

**Austin, Toronto** and **New York City** are pioneering mandatory indoor temperature codes to protect tenants from extreme heat. These cities developed policy pathways to update building codes, requiring landlords to provide cooling while ensuring affordability for low-income residents. This creates a scalable, long-term model for urban thermal safety.

**Rio de Janeiro** launched the first public electric charging stations in Brazil, a significant step forwards in Brazil's broader transition to sustainable transportation. The then Vice Chair and Mayor of Rio de Janeiro, Eduardo Paes, attended the opening of the two hubs, which are being delivered through public and private sector partnerships and form part of Rio's efforts to improve e-mobility infrastructure and transition from heavy freight deliveries to electric vehicles.

**Copenhagen's** pioneering Cloudburst Management Plan has become a model for other cities facing increased flood risk due to heavy rain. Developed collaboratively with municipalities, utility companies and other stakeholders, the multi-year plan makes a strong economic case for using combined blue-green solutions, like parks and permeable roads, alongside traditional sewer systems. The city has since collaborated with other C40 cities, including **São Paulo** and **New York City**, to help them create their own flood management strategies.

**São Paulo** has started implementing a project to support environmental education in four vulnerable areas of the city. Community members will participate in a tailored training programme to become Environmental Monitoring Agents, contributing to climate resilience and water security. The initiative raises awareness of ecological issues, builds knowledge of local environments and develops skills for community-based problem-solving and transformative action. The project is being delivered through [C40's Inclusive Water Resilience Accelerator Fund](#) and also supports green job creation by hiring four environmental education agents.



São Paulo

**Johannesburg** has an evolving approach to delivering microgrid energy solutions to informal settlements, avoiding illegal connections, alleviating energy poverty and reducing pressure on overburdened infrastructure. A study finalised in 2025 documents the approach to developing and implementing microgrid solutions while also assessing the social, technical and financial impact of these interventions. By centering the lived experience of residents alongside the operational insights of officials and service providers, the project highlights lessons for more inclusive, safe and sustainable energy strategies for underserved communities.



Kuala Lumpur - Heat intervention campaign "Dingin in Beringin" by UCRP

**Kuala Lumpur** launched "Dingin di Beringin", a series of pilot actions in one of the city's most heat vulnerable communities, to create more green and shaded environments within the community, as well as heat awareness talks and the first community cooling centre.





Sakaja Arthur Johnson, Governor of Nairobi, at London Climate Action Week 2025 © Sarah Bastin - C40



Eirik Lae Solberg, Governing Mayor of Oslo, and Kate Gallego, Mayor of Phoenix, at London Climate Action Week 2025 © Sarah Bastin - C40

### 3. Building public support and partnerships

#### C40 leads the way on the global stage

C40 cities are some of the biggest and most influential cities in the world. C40 uses the collective voice and actions of C40's mayors, together with our partners, to help the world avoid catastrophic climate breakdown. We use global and regional platforms like COP and Urban20, as well as our own C40 World Mayors Summit, to inspire other cities, influence international and national institutions, build coalitions and shift markets through mayoral leadership.

#### A show of unity at London Climate Action Week

With over 700 events and more than 45,000 attendees, London Climate Action Week 2025 captured this spirit perfectly as Europe's largest city-wide climate festival. It was a chance to see how far cities have come from cutting emissions and improving public health to cleaning the air and building resilience.

The week marked the 10th anniversary of the Paris Agreement with a powerful message: "Behind every climate solution is a community and a city that dared to lead." At Paris City Hall, mayors reflected on progress across key issues and set ambitious goals for 2030 and 2050. In a show of unity, mayors then

travelled together by Eurostar from Paris to London. Standing side by side on the platform, they showed how closely cities are working across borders to accelerate climate action.

During the week, C40 and the UK's Foreign, Commonwealth & Development Office hosted an event where mayors shared how local initiatives are scaling globally and how local leadership is closing the gap on national climate promises.

**London** launched the Green Roots Fund, delivering on a manifesto pledge to support the creation and improvement of London's green and blue spaces, such as parks, community gardens, wetlands and rivers. The Fund will invest more than GBP 12 million over three years and deliver projects that will restore

habitats for nature to thrive. Following applications from projects in every London borough, it was announced later in 2025 that a total of GBP 3.4 million will be invested in 26 projects in the first round of funding, including projects which will see white storks and beavers making a historic return to East London.







Roundtable on Multilevel Climate Governance at New York Climate Week 2025 © Kristen Blush - C40

### A pivotal commitment to climate leadership at New York Climate Week - UN NDC Summit

Nearly 100 national leaders stood together to re-commit to international collaboration and upgraded climate plans. A primary focus of the week was the increase in new climate leadership from the Global South. In countries like Brazil, Kenya and Colombia, local and national leaders are already driving positive change on the ground.

C40 mayors arrived in New York ready to call on their fellow leaders to match cities' ambitious climate action. Mayor Aki-Sawyer represented cities at the UN and highlighted the role of C40 and mayors in tackling extreme heat.

Key takeaways from the summit include:

- The Brazilian COP30 leadership and senior UN team acknowledged that city governments have proven to be focused on immediate action. This recognition was reinforced by widespread support for [C40's Yearly Offer of Action](#).
- China unveiled its first-ever absolute emissions reduction target, aiming for a 7% to 10% cut from their peak by 2035.
- A consistent consensus emerged that economic transformation must simultaneously address poverty and inequality.
- The Coalition for High Ambition and Multilevel Partnerships (CHAMP) integrates sub-national governments into national climate planning. With Sweden and Bolivia officially endorsing CHAMP, it is now supported by 77 countries and the EU, collectively representing 40% of global emissions.

### City collaboration to influence the G20 - Urban20 2025 Cycle

The 2025 U20 South Africa cycle marked a historic milestone as the first to take place on African soil. The Summit was co-chaired by **Johannesburg** and **Tshwane**, and convened by C40 Cities and United Cities and Local Governments (UCLG). With steer from the hosts, cities from G20 countries defined their shared priorities on sustainable development, climate and equity in the [Communiqué](#). This was handed over to the South African national government to shape G20 discussions at the subsequent Leaders Summit. Outcomes included:

- **Positioning cities as delivery partners in climate action:** The G20 Leaders Declaration recognised the critical role of multilevel governance in achieving and financing just energy transitions and local resilience action.
- **Strengthening calls for direct urban financing:** The G20 Declaration and Principles on "Resilience for All" recognised the subnational finance gap for adaptation.



© David-Alex Sound Fusion - C40

### Green & Resilient UrbanShift Africa Forum

The Africa Forum in Nairobi was attended by over 350 participants, with 20 mayors/governors from Africa. It provided a platform for African cities to share knowledge and bring their voice and lived experience on climate change, focusing on themes of urban planning, resilience, finance and infrastructure development, against the backdrop of the massive climate risk, rising inequality and rapid population growth facing African cities.

**Key outcomes included:**

- The launch of an [Open Letter to African Ministers of Finance](#), now signed by almost 45 African mayors and governors, calling for urgent and collaborative action to address barriers and unlock the finance needed to drive sustainable urban development and build resilience.
- The launch of the [Sustainable Investment Action and Advocacy Roadmap](#), a tool outlining practical steps cities can take to attract and advocate for investment in climate projects.



Closed media session, press conference at 2025 Urban20  
© Des Ingham-Brown - C40





C40 World Mayors Summit 2025 © Bloomberg Philanthropies

### C40 World Mayors Summit

C40 hosted its 2025 World Mayors Summit in Rio de Janeiro as part of the COP-accredited Local Leaders Forum. Over three inspiring days, nearly 3,000 mayors, governors and subnational leaders from more than 120 countries participated in 60 sessions, demonstrating how cities are leading the charge on global climate action.

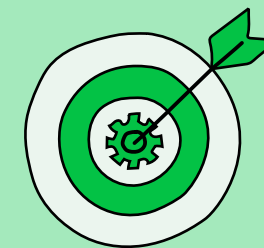
For the first time, the Summit took place on the eve of a COP in the same country. It will be remembered as a historic milestone for C40 and the broader subnational movement, marking the moment that the role of cities in global climate action was formally recognised.

At the Summit, C40 and GCoM showcased how cities are turning climate pledges into real-world progress, with mayors revealing their [Yearly Offer of Action](#) pledges to deliver concrete climate solutions in the next 12 months. This collective effort highlights the role of city leaders in driving urgent, local implementation to protect people, cut emissions and build resilience

C40 cities are bringing per capita emissions down five times faster than the global average. But because we know it is still not enough, mayors left promising to do even more.



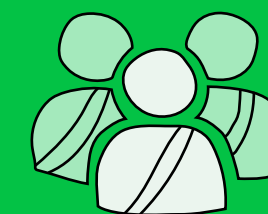
**3 days**  
of inspiring  
action in  
Rio de Janeiro



**60+**  
sessions and  
workshops



**120+**  
countries  
represented



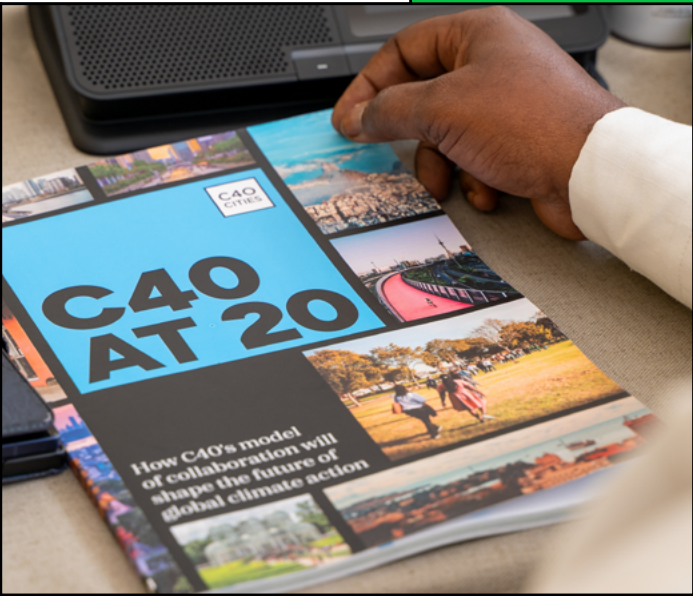
**3,000**  
mayors,  
governors,  
subnational leaders





C40 celebrates 20 years of transformative global climate action

The 2025 World Mayors Summit marked 20 years of C40 Cities, which launched in November 2005. To celebrate, we launched the [C40 20th Anniversary Publication](#), which showcases two decades of transformative global climate action and captures the journey, achievements and vision of our global network. This book honours the thousands of practical and successful climate initiatives delivered by C40 mayors, who have worked tirelessly over the years to protect the people and places we love. Our story continues, ensuring that C40 remains at the forefront of the global climate fight.



At the Summit, C40 set out to:

1. Create confidence in climate action

- We generated significant momentum and confidence in future policy delivery by showcasing mayoral commitment to residents' well-being through the launch of three new accelerators: the [Cool Cities Accelerator](#) to tackle deadly extreme heat; the [Thriving Food Systems Accelerator](#) to transform urban food access and economies by 2035; and the [C40 and UN-Habitat Urban Planning Accelerator](#) to put climate action at the heart of urban development.
- We obtained 50 clean air commitments, establishing a clear pathway for enhancing urban quality of life.
- We built confidence in the scalability of city results by highlighting data confirming that 73% of C40 cities (as of October 2025) have peaked their emissions and that a significant portion of cities are already powering municipal operations with 100% renewable electricity.
- We affirmed the importance of combatting climate disinformation.

2. Celebrate how mayors are supporting the next generation of climate leaders

- Mayors demonstrated a tangible commitment to the next generation of climate leaders.

3. Showcase models for unified action

- The Summit announced a partnership with the Brazilian federal government to deliver over 20 climate projects in 50 cities and deploy the City Climate Compass, proving the immediate, high-impact results of cross-governmental cooperation.

4. Show how cities can lead the way through multilevel climate partnerships

- Mayors put forward their **Yearly Offer of Action** which they will deliver in the next 12 months to help get the climate crisis under control.
- Bloomberg Philanthropies announced a USD 168 million commitment to scale and support this work and the wider efforts of subnational leaders driving progress globally.

5. Demonstrate climate action improves green jobs and quality of life

- We launched new data and reports on green jobs - highlighting the 21 million green jobs (over 10% of total employment) across 81 C40 cities. This new research shows that C40 mayors are well on track to meet their target of 50 million green jobs by 2030.

6. Build the case for access to climate finances

- We supported our engagement with Multilateral Development Banks and Development Finance Institutions, hosting dedicated investor roundtables with cities and engaging directly in regional mayoral convenings.

COP 30

COP30 missed the opportunity to deliver enough for those on the frontlines of the climate crisis. However, alongside the G20 outcomes, it showed signs that a substantial part of the world is inching towards a whole-of-society approach to deliver a just transition, working with cities to put people first. There has also been a notable development in the recognition of subnationals and the vital role they play in implementing climate action on the ground.

At COP30, C40 and GCoM united their diplomatic efforts to elevate the voice of urban leadership. The joint delegation of staff and mayors worked to shift the global focus from negotiation to practical, city-led action, and advocated for the recognition of the role of cities and subnationals as full partners in climate action.

Cross-regional collaboration

Through the C40 network, innovative megacities in China and Africa are deepening their climate cooperation to advance the implementation of cities' climate action plans. The engagement between sister cities **Addis Ababa** and **Beijing** illustrates this dynamic: to meet Addis Ababa's solar energy goals, Beijing's municipal agencies shared technical pathways for green power substitution in public facilities. This exchange directly strengthened Addis Ababa's clean energy policy and application capabilities.



'Beat the Heat' session at COP30 © Rafa Neddermeyer - COP30 Brasil Amazônia, PR



**SOUTH & WEST ASIA**

**PM<sub>2.5</sub> levels have decreased by 10% since 2017**



**Bengaluru** has pioneered an inclusive solid waste management pilot that strengthens climate action by centering frontline workers and aligning with its climate action plan's priority actions. Following a baseline assessment of bulk waste streams, the city co-designed training resources and delivered capacity-building to over 600 officials and workers across five zones, serving 8.5 million residents. A national inclusive climate action workshop deepened peer learning and a 2025 Social Dialogue event secured city commitments to enhance worker wellbeing, resilience and inclusive waste governance.

In June 2025, C40 brought together climate and economic development leaders from 13 US and Canadian cities, along with local sustainability leaders from businesses and NGOs in **Montréal**, for a workshop focused on how cities can accelerate climate action through business collaboration. Subsequently, three cities, **Vancouver, Toronto** and **Los Angeles**, received seed funding to kickstart a local city-business climate alliance.

Many C40 cities are impacted by an increase in disinformation attacks against climate policies. The **C40 Centre** ran two mayoral masterclasses on understanding the nature of - and ways to combat - disinformation. One took place during London Climate Action Week and featured a speaker from Valent, a leading software development company focused on detecting, predicting and responding to online threats. The other took place during the World Mayors Summit in Brazil and featured a speaker from O Globo, Latin America's biggest media outlet. These classes provided information on how C40 mayors may analyse and act upon disinformation. As a result, a new 5-point plan was developed by Mayor Khan for C40's disinformation work in 2026.

**AFRICA**

**Green jobs accounted for almost 11% of all jobs in 2025**



**Ekurhuleni** established South Africa's first Local Just Transition Commission, ensuring workers and frontline communities directly shaped the city's shift to a net-zero, equitable economy. Built on detailed economic assessments and extensive sector dialogues, the Commission has created a strong governance platform that fosters shared decision-making, protects vulnerable groups and identifies opportunities for green jobs and resilient services for all residents. This pioneering model positioned Ekurhuleni as a leader in delivering a fair, community-centred transition.

**Wuhan** is fostering a green lifestyle and empowering residents to turn to daily low-carbon behaviours. Through the "Wuchanjianghu" platform, residents collect personal carbon credits and donate them to offset the carbon footprint of local public institutions. The initiative has seen rapid adoption: between January and June 2025, registered users in the Beihu Subdistrict tripled, growing from 200 to over 600. The total carbon reduction achieved



Mayoral Masterclass: Disinformed Democracies  
© Bernardo Jardim - C40

through this "crowdfunding" initiative reached 25 tonnes in the first half of 2025, establishing a sustainable incentive mechanism.

The **C40 Inclusive Water Resilience Accelerator Fund** supports cities to address climate-driven water risks through community-centred, equity-focused solutions. **Dakar** is improving WASH infrastructure across public schools, while **Freetown** is designing the strategy for expanding safe rainwater harvesting in informal settlements. **Lagos** and **Rio de Janeiro** are developing community-based early flood warning systems, and **São Paulo** is strengthening resilience through environmental education. In **Quito**, upgraded emergency systems have already delivered safe water during crises. Together, these projects enhance long-term, inclusive urban water resilience.

**Quezon City** launched an Inclusive Climate Action Training Program, a first of its kind in the Philippines, to equip city government employees and community leaders with the skills to ensure climate action is inclusive, equitable and responsive to the needs of vulnerable communities. The programme engages out-of-school youth and integrates Inclusive Climate Action principles into community service. This creates public support for inclusive climate action as well as positioning young people as key

partners in climate action implementation. Mayor Joy Belmonte stressed that effective climate action extends beyond compliance, emphasising the crucial role of empowered communities, including youth, in advancing environmental protection and sustainable development.

C40's "It's in the Air" campaign provided a platform for mayors to showcase urban leadership on clean air, celebrate local air quality interventions, engage young people and mobilise high profile voices from health, civil society, youth, sports and culture to support efforts for faster, more ambitious air quality action. In **Johannesburg** a city-wide "pause and breathe" moment united the mayor, sports heroes, and youth to champion clean air. In **Bangkok** an event celebrated the city's commitment to the **C40 Clean Air Accelerator**, with the Governor calling on the national government for stronger powers to curb local pollution. Meanwhile, in **Rio de Janeiro** the campaign transformed Avenida Chile, harnessing the power of sports and dance to bring the local community together and giving them a preview of its future Low Emission District. These initiatives engaged thousands of residents through in-person events, reached an audience of over 150 million via mainstream media and generated over 5 million impressions on social media.



It's In The Air #PauseandBreathe event in Johannesburg © Mgera Visuals



## 4. Supporting cities to access climate finance

Current urban climate finance flows are USD 831 billion per year, far short of the minimum USD 4.5 trillion needed per year to rapidly reduce emissions and strengthen urban resilience. Climate breakdown costs the world an estimated USD 16 million per hour in damages – affecting human lives, infrastructure and property. The cost of inaction will far exceed the investment required to build a resilient, equitable future. Yet the adaptation investment gap is massive, with only 8.4% of needs being met. C40 helps cities call for and access climate finance to shape greener, healthier and more resilient cities.

In 2025, the C40 Cities Finance Facility (CFF) marked 10 years of support for cities and local governments, with over USD 1.1 billion in climate finance leveraged across 38 urban infrastructure projects in the Global South. In 2025, **Rio de Janeiro** leveraged private finance to transform a deactivated landfill into a 5-mega watt solar farm while **Accra** has secured African Development Bank (AfDB) co-financing to substantially reduce methane emissions through its innovative organic waste sorting and composting project.

**Teresina's** (a non-C40 city) Payment for Environmental Services (PES) programme is the city's first municipal mechanism designed to fund the climate adaptation actions outlined in Teresina's Climate Action Plan. The PES mechanism will enable the city to conserve and restore strategic ecosystems that contribute to increasing vegetation cover, protecting water resources and reducing the impacts of extreme heat in one of the hottest capital cities in the country. This is a pioneering case of climate adaptation with environmental justice in an urban context. It is a replicable and legally viable model aligned with global climate and sustainable development agendas, providing a practical reference for other cities facing the challenges of climate change.

During the C40 World Mayors Summit, C40 convened a high level panel with mayors from **Santiago**, **Chefchaouen** (a non-C40 city), **Amsterdam** and **London**, Multilateral Development Banks and urban climate finance professionals to discuss the imperative to rapidly scale finance for urban climate priorities. It also spotlighted the action by cities to build funds, engage investors and mobilise capital for their climate goals. The panel highlighted leading city action such as the three financial instruments launched by **Amsterdam** - who also signed the [C40 Clean Investment Accelerator](#) this year - to accelerate its transition towards climate neutrality and a circular economy through tailored support.

Also during the Summit, C40, supported by the International Finance Corporation (IFC) and the International Association of Ports and Harbors, launched the Global Port Sustainability-Linked Loan initiative. By leveraging C40's network of nearly 100 cities and dozens of ports, IFC's expertise in climate finance and the International Association of Ports and Harbors global alliance of 201 ports, the partnership will deliver comprehensive market guidance, capacity-building programmes and direct access to finance for port authorities, particularly in the Global South.

In 2025, in **Freetown**, the Youth Climate Action Fund entered its second year, supporting innovative, youth-led climate solutions that are making a real difference in their communities. Mayor Aki-Sawyerr congratulated the 18 winners, who joined the nine 2024 winners in receiving micro-grants ranging from USD 1,000-5,000 to support innovative, youth-led climate solutions that are making a real difference in their communities. This initiative sets a tangible example of youth engagement as one of Mayor Aki-Sawyerr's priorities, supporting youth-led interventions across renewable energy, green cover, city cooling and climate data to promote evidence-based city planning.



Youth delegation in Freetown, with C40 Executive Director Mark Watts and Mayor of Freetown Yvonne Aki-Sawyerr © C40



Investors Roundtable: Unlocking Urban Investment at C40 World Mayors Summit 2025 © C40



# IV. Governance

## Overview

C40 Cities Climate Leadership UK is a charitable company registered in England and Wales. The C40 Cities UK Board is chaired by Antha Williams, who leads the Environment program at Bloomberg Philanthropies.

A Steering Committee of mayors provides strategic oversight to ensure C40 UK's mission and mandate are directly driven by and responsive to the needs of our cities. Led by the Co-Chairs, Steering Committee members represent C40's geographical diversity and lead on key organisational focus areas. The current Co-Chairs of C40 are Mayor of London, Sadiq Khan and Mayor of Freetown, Yvonne Aki-Sawyerr. As

the elected leaders, the Co-Chairs play a key role in raising the bar on climate ambition around the world and advocating for the role of cities in addressing the climate crisis.

C40 Cities Climate Leadership Group, Inc. is a Delaware incorporated, non-stock, non-profit corporation registered in the United States. The C40 Cities US Board is chaired by Bruce Lindsey, Counselor to the Chair of the Board for the Clinton Foundation.

C40 also has registered entities or representative offices in Belgium, Denmark, South Africa, India and China.<sup>8</sup>

## Steering Committee<sup>9</sup>

| AFRICA                                                                              |                                                                                    |                                                                                     |                                                                          |                                                                                       |                                                                                   |  |                                                          |
|-------------------------------------------------------------------------------------|------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------|--------------------------------------------------------------------------|---------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------|---------------------------------------------------------------------------------------|----------------------------------------------------------|
|  | <b>Governor Sakaja Arthur Johnson</b><br>Nairobi, Kenya                            |  | <b>Minister-Governor Ibrahima Cissé Baongo</b><br>Abidjan, Côte d'Ivoire |  | <b>Mayor Yvonne Aki-Sawyerr, Co-Chair of C40 Cities</b><br>Freetown, Sierra Leone |                                                                                       |                                                          |
| CENTRAL EAST ASIA                                                                   |                                                                                    | EAST, SOUTHEAST ASIA AND OCEANIA                                                    |                                                                          |                                                                                       |                                                                                   |                                                                                       |                                                          |
|  | <b>Tse Chin-wan, Secretary for the Environment and Ecology</b><br>Hong Kong, China |  | <b>Mayor Oh Se-hoon</b><br>Seoul, South Korea                            |  | <b>Governor Pramono Anung</b><br>Jakarta, Indonesia                               |  | <b>Lord Mayor Nicholas Reece</b><br>Melbourne, Australia |
| EUROPE                                                                              |                                                                                    |                                                                                     |                                                                          |                                                                                       |                                                                                   |                                                                                       |                                                          |
|  | <b>Mayor Sadiq Khan, Co-Chair of C40 Cities</b><br>London, United Kingdom          |  | <b>Mayor Giuseppe Sala</b><br>Milan, Italy                               |  | <b>Lord Mayor Sisse Marie Welling</b><br>Copenhagen, Denmark                      |  | <b>Governing Mayor Eirik Lae Solberg</b><br>Oslo, Norway |
| LATIN AMERICA                                                                       |                                                                                    |                                                                                     |                                                                          | NORTH AMERICA                                                                         |                                                                                   |                                                                                       |                                                          |
|  | <b>Mayor Federico Gutiérrez</b><br>Medellín, Colombia                              |  | <b>Mayor Eduardo Pimentel</b><br>Curitiba, Brazil                        |  | <b>Mayor Kate Gallego</b><br>Phoenix, United States                               |  | <b>Mayor Michelle Wu</b><br>Boston, United States        |

<sup>8,9,10</sup> As at 1 July 2026.

## President Emeritus

The UN Secretary General's Special Envoy on Climate Ambition and Solutions and former three-term mayor of New York City, Michael R. Bloomberg, serves as the President Emeritus of C40.

## Boards of Directors<sup>10</sup>

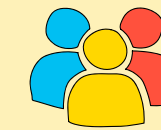
The Directors for C40 Cities UK and for C40 Cities US can be found [here](#).

## Staff and Leadership

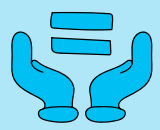
Our staff members, including our management team and regional leadership can be found [here](#).

## Our people and values

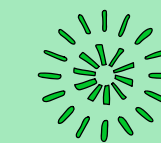
Diverse in background but connected in purpose, we work as one global network focused on inclusion, collaboration and impact.



**We put people first**



**We embrace diversity in order to excel**



**We make an impact and get results**



**We are dynamic, innovative and ambitious**

## Equity, diversity and inclusion

C40 is passionate about and actively commits to being a diverse, equitable and inclusive organisation through our global workforce and the way we work with our cities around the world. To read more about this commitment please see our policy statement on our [website](#).

## Modern day slavery

C40 has a zero-tolerance approach to modern day slavery and human trafficking, is committed to acting ethically and is striving to prevent modern slavery and human trafficking throughout the organisation, as well as in our supply chain and partner organisations. Read our full Modern Day Slavery statement [here](#).



# V. Funding and partners

C40's activities are made possible through support from a varied group of philanthropic, corporate and government funders.

## Strategic funders

C40 receives critical core funding from two philanthropic partners:

**Bloomberg Philanthropies**



C40 also receives core funding from

**RAMBØLL FONDEN**

## National government funders and partners

C40's core funding is complemented by other funders supporting C40's overarching work. C40's major technical assistance programmes in the Global South are funded by national governments:



## Major funders and Funders

In addition, some of C40's most innovative programmes enjoy important and catalytic support from other smaller philanthropic and corporate partners.

### Major funders<sup>10</sup>

- Carrier Foundation
- Calouste Gulbenkian Foundation
- Clean Air Fund
- The Climate Pledge
- ClimateWorks Foundation
- Curt Bergfors Foundation - Food Planet Prize
- European Climate Foundation
- European Union
- Global Environment Facility
- Global Methane Hub
- Grundfos Foundation
- Laudes Foundation
- Mars, Incorporated
- Open Society Foundations
- Porticus Foundation
- Robertson Foundation
- Uber
- Urban Partners
- William & Flora Hewlett Foundation
- Z Zurich Foundation

<sup>10</sup> Funding exceeds USD 1 million.

### Funders<sup>11</sup>

- Boticário Foundation
- Climate Policy Initiative
- City of Copenhagen
- City of Oslo
- Community Jameel
- IBM
- KR Foundation
- London School of Hygiene and Tropical Medicine
- Novo Nordisk
- Oceans 5
- Ove Arup Foundation
- Resources Legacy Fund
- Robert Wood Johnson Foundation
- Rockefeller Foundation
- Rockefeller Philanthropy Advisors
- Silicon Valley Community Foundation
- Stichting SED Fund
- The Climate Change Collaboration
- Three Cairns Group

C40 also works with many **global and regional networks and partners**, which are critical to our work, including:

- Cities Alliance
- Global Covenant of Mayors for Climate and Energy (GCoM)
- ICLEI - Local Governments for Sustainability
- United Cities and Local Government (UCLG)
- World Resources Institute (WRI)

<sup>11</sup> Funding below USD 1 million.

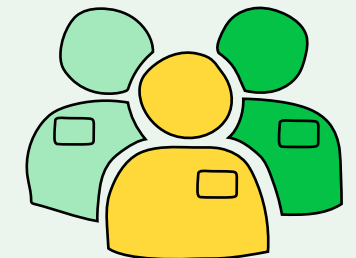
## 2025 financials

Total income  
**USD 73 million\***



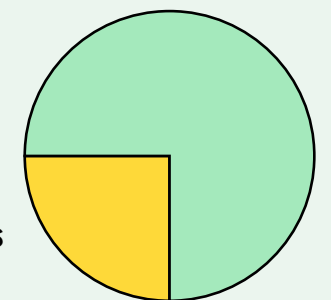
Total staff members  
in December 2025 was

**464**  
in 36  
countries  
across  
7 regions

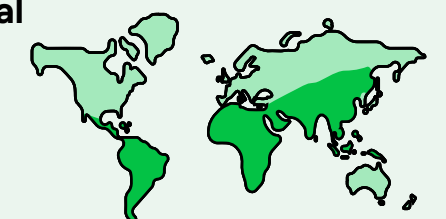


Programme  
expenses  
**79%\*\***

Management &  
general expenses  
**21%\*\***



2025 expenditure on  
supporting cities  
in the Global  
South was  
**64%\***



\* Based on management accounts for the year ending 31 December 2025. Income recognised in the year includes funds received from donors in advance, for programming activity in 2025 and beyond.

\*\* Latest audited figures.





[C40.org](https://www.c40.org)

